

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report October 12, 2000

Commission file number 1-10948

OFFICE DEPOT, INC.

(Exact name of registrant as specified in its charter)

Delaware

59-2663954

(State or other jurisdiction of
incorporation or organization)

(I.R.S. Employer
Identification No.)

2200 Old Germantown Road, Delray Beach, Florida

33445

(Address of principal executive offices)

(Zip Code)

(561) 438-4800

(Registrant's telephone number, including area code)

Former name or former address, if changed since last report: N/A

ITEM 7. FINANCIAL STATEMENTS AND EXHIBITS

99.1 Press Release dated October 12, 2000

ITEM 9. REGULATION FD DISCLOSURE

On October 12, 2000, Office Depot, Inc. issued a press release announcing its results for the third quarter of 2000. A copy of the press release is attached hereto as Exhibit 99.1 and incorporated by reference herein.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: October 12, 2000

OFFICE DEPOT, INC.

By: /S/ DAVID C. FANNIN

David C. Fannin
Executive Vice President and
General Counsel

Contact: Office Depot, Delray Beach
Eileen H. Dunn, VP, Investor & Public Relations
561/438-4930
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OFFICE DEPOT ANNOUNCES THIRD QUARTER 2000 RESULTS

DELRAY BEACH, Fla.--(BUSINESS WIRE)--Oct. 12, 2000--

- o Continued Strength in Internet, International and Business Services
- o Softness in North American Retail Store Performance and Foreign Currency Exchange Negatively Impacted Results
- o Business Review to Be Completed By Year-End

OFFICE DEPOT, INC. (NYSE:ODP - NEWS), the world's largest seller of office products, today announced third quarter results for the period ended September 23, 2000.

The Company reported that total sales for the third quarter of 2000 rose 9% to \$2.8 billion as compared to \$2.6 billion for the same period in 1999. Sales for the first nine months of 2000 grew 13% to \$8.5 billion as compared to \$7.5 billion for the same period last year. Comparable worldwide sales in the 805 stores and 43 delivery centers that have been open for more than one year increased 7% for the third quarter and 9% for the first nine months of 2000.

Third quarter earnings per share including merger and restructuring costs and other non-recurring charges and credits were \$0.16 as compared to \$0.00 for the same period last year. These figures include the net credit of \$8.3 million after taxes, or \$0.03 per share, for 2000 and the net charge of \$73.3 million after tax benefits, or \$0.18 per share, for 1999 related to merger and restructuring costs and other non-recurring charges and credits.

Earnings per share for the third quarter of 2000 excluding these one time credits and charges were \$0.14, as compared to \$0.19 for the same period in 1999.

Earnings per share for the first nine months of 2000 including merger and restructuring costs and other non-recurring charges and credits were \$0.67 as compared to \$0.45 for the same period last year. These figures include the net credit of \$14.3 million after taxes, or \$0.04 per share, for 2000 and the net charge of \$83.0 million after tax benefits, or \$0.20 per share, for 1999 related to merger and restructuring costs and non-recurring charges or credits.

Earnings per share for the first nine months of 2000 excluding these one-time credits and charges were \$0.62 per share, as compared to \$0.65 per share for the same period in 1999.

Included in non-recurring charges or credits for the third quarter was an after tax gain on sales of investments of \$24.6 million and \$1.1 million after tax credit related to merger and restructuring. Also included in non-recurring charges or credits for the third quarter of 2000 were one-time costs of \$17.4 million, after tax benefits, primarily related to severance costs associated with changes in the Company's senior executive management. Third quarter 1999 included non-recurring charges of \$29.3 million, after tax benefits, for store relocations and closures; \$35.3 million, after tax benefits, related to a provision for slow moving and obsolete inventories and \$8.7 million of merger and restructuring charges after tax benefits.

Included in non-recurring charges or credits for the first nine months of 2000 were after tax gains on sales of investments of \$36.5 million. Also included in non-recurring charges or credits for the first nine months of 2000 were one-time costs of \$20.5 million, after tax benefits, primarily related to severance costs associated with changes in the Company's senior executive management and merger and restructuring charges of \$1.7 million, after tax benefits. Results for the first nine months of 1999 included non-recurring charges of \$29.3 million, after tax benefits, for store relocations and closures; \$35.3 million, after tax benefits, related to a provision for slow moving and obsolete inventories and \$18.4 million, after tax benefits, of merger and restructuring charges.

Bruce Nelson, Office Depot's recently appointed CEO, commented, "Throughout the quarter we saw strong sales performance and market share growth in our Business Services Group, our Internet sales in particular, and our International Division. These results were overshadowed, however, by weak North American Retail store sales, and our overall quarterly results were negatively impacted by:

- o Previously announced price reductions in selected inkjet, toner and paper SKU's to compete with warehouse clubs,
- o Higher North American warehouse operating costs,
- o Continued under performance of the class of 1998, 1999, and 2000 retail stores and
- o Unfavorable foreign currency exchange rates.

As previously announced, we are conducting a comprehensive review and analysis focused on all aspects of our business, with particular emphasis on the under-performance of North American retail stores and the cost structure of our U.S. warehouses. We expect to complete the review before year-end, and as a result we are not yet in a position to provide meaningful and specific guidance to our shareholders and analysts until this review is completed."

"While we face a number of critical issues and it will take time to resolve all of them, we are working hard to recapture our capital market leadership position in an industry that still has significant growth opportunities. We are well positioned to take advantage of our industry leadership positions in the Internet, our highly profitable International business, and in our delivery and direct marketing businesses. We also have one of the leading positions in North American retail sales and profitability; and in spite of our recent performance, we still see significant sales and profit opportunities in all aspects of our business, including North American retail stores."

SEGMENT RESULTS

The following discussion of segment results excludes non-recurring charges in 1999 related to the provision for slow moving and obsolete inventories as discussed above. The provision for slow moving and obsolete inventories totaled \$39.2 million in the North American Retail division, \$15.5 million in the Business Services Group division, and \$1.4 million in the International Division. The remainder of non-recurring charges and credits included in the 2000 and 1999 periods did not impact the Company's segment results.

NORTH AMERICAN RETAIL

Third quarter sales in the North American Retail Division rose 7% to \$1.6 billion and 10% in the first nine months of 2000 to \$4.8 billion, as compared with \$1.5 billion and \$4.3 billion during the same periods in 1999. Comparable store sales in the 776 stores throughout the U.S. and Canada that have been open for more than one year decreased 1% for the third quarter, but increased 1% for the first nine months of 2000. Sales were impacted by softness in technology related products. Office Depot did not have a competitive ISP offering in the Company's stores during most of the quarter. As a result, computer sales and the related "market basket" of higher margin computer-related hardware products were negatively impacted during the quarter.

North American Retail Division operating profit was \$85.8 million in the third quarter, as compared with \$125.6 million in the third quarter of 1999. For the first nine months of 2000 store operating profit was \$345.7 million as compared to \$400.9 million last year. Operating performance was impacted by soft comparable sales and previously announced selected price reductions in the paper, ink and toner categories, as well as the continued under-performance of the Company's 1998, 1999 and early 2000 class of new stores.

During the third quarter, Office Depot continued to expand its store base by opening 13 new stores, relocating one store and closing five under-performing stores. At the end of the quarter, Office Depot operated a total of 863 office product superstores throughout the United States and Canada.

BUSINESS SERVICES GROUP

Third quarter sales in the Business Services Group rose 16% to \$898 million and 18% in the first nine months of 2000 to \$2.7 billion, as compared to \$776 million during the third quarter and \$2.3 billion in the first nine months of 1999. The Company has continued to gain market share and has benefited from overall industry growth in the Internet, contract and direct mail businesses.

Warehouse operating profit was \$55.3 million in the third quarter of 2000, a decrease of 14% compared to \$64.0 million in the third quarter of 1999. For the first nine months of 2000, warehouse operating profit decreased 1% to \$186.0 million as compared to \$187.5 million for the same period in 1999. Operating results were impacted by previously announced selected price reductions in paper, ink and toner, as well as the continued impact of higher warehouse costs as compared with 1999.

Office Depot's domestic Internet business continued its explosive growth during the period. Third quarter sales increased 121% to \$219.0 million in the third quarter of 2000, as compared with \$98.9 million during the same period in 1999. Sales for the first nine months were up 162% to \$574.0 million, as compared to \$219.4 million for the same period last year. These sales reflect all domestic online sales, including those from its domestic public Web sites -- WWW.OFFICEDEPOT.COM and WWW.VIKINGOP.COM -- and Office Depot's contract business-to-business sites.

INTERNATIONAL DIVISION

Sales and operating profit in the Company's International Division were significantly impacted by the deterioration of the euro and the pound sterling in relation to the US dollar during the third quarter and first nine months of 2000 as compared to the same periods in 1999.

Sales in the International Division increased 7% to \$337 million for the third quarter, and 13% in the first nine months of 2000 to \$1.1 billion, as compared with the \$313 million in the third quarter and \$945 million in the first nine months of 1999. In local currencies, sales rose 19% for the third quarter and 23% for the first nine months of 2000. In the majority of the countries in which the Company operates sales performance in local currencies grew by more than 22%. However, unfavorable exchange rates impacted reported sales results by approximately \$36.2 million in the third quarter and \$89.9 million in the first nine months of the year.

Third quarter 2000 store and warehouse operating profit in the International Division was \$45.0 million, an increase of 30% from the \$34.6 million in the same period in 1999. Store and warehouse operating profit rose 17% in the first nine months of 2000 to \$138.0 million as compared with \$118.1 million in the same period last year. Operating profit in local currencies grew 51% in the third quarter and 32% in the nine-month period. Unfavorable exchange rates as compared with last year impacted operating results by approximately \$5.7 million in the third quarter and \$14.2 million in the first nine months of the year. Operating performance on a local currency basis continued to benefit from increases in productivity and lower operating costs.

International Internet expansion has continued with the launch of four more Web sites outside of the U.S., including Viking Australia, Viking Japan, ODP Japan and Viking France. The Company now has a total of eight unique websites outside of the United States, seven of which have been launched this year.

During the third quarter the Company also announced the launch of its European Business Services Division in the United Kingdom. Office Depot's European Business Services Division will now be able to better service medium to large-sized corporate

accounts in Europe through specialized sales forces, individualized pricing for key corporate accounts, and overnight order fulfillment. The Company sees enormous opportunity to grow its international business through this new sales channel under the Office Depot brand, in addition to its existing Office Depot retail store operations and Viking brand catalog businesses.

Also during the quarter, the Company opened four new international stores under the Office Depot name - two in Mexico and one each in France and Poland. As of September 23, 2000, Office Depot operated in 17 countries outside of the United States and Canada. In addition, through a combination of wholly-owned operations, joint ventures and international licensing agreements, there were 126 Office Depot stores at the end of the quarter in 8 countries outside of the United States and Canada, with 46 stores in Mexico, 28 stores in France, 22 in Israel, 16 in Poland, 7 in Japan, 3 in Hungary, and 2 each in Colombia and Thailand. Along with its international stores, the Company also has delivery and catalog operations in 14 countries outside of the United States and Canada.

STOCK REPURCHASE PROGRAM

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During the third quarter, the Company repurchased an additional 12 million Office Depot common shares under the current authorized buyback program. To date, a total of 79 million Office Depot common shares have been repurchased for \$780 million plus commissions.

CONFERENCE CALL INFORMATION

Office Depot will hold a conference call for investors and analysts at 8:00 a.m. (Eastern Time) on today's date. The conference call will be available to all investors via Webcast at WWW.OFFICEDEPOT.COM/CORPINFO/CONFERENCECALL.ASP. Interested parties may contact Investor Relations at 561-438-1680 for further information on the conference call.

As of September 23, 2000, the Company operated 863 office supply superstores in the United States and Canada, in addition to a national business-to-business delivery network supported by 29 delivery centers, more than 60 local sales offices and seven regional call centers. Furthermore, the Company owned and operated 28 office supply stores in France and seven stores in Japan; had mail order and delivery operations in 14 countries outside of the United States and Canada; and under joint venture and licensing agreements, had 91 additional stores operating under the Office Depot name in six other foreign countries. The Company also operates an award-winning U.S. Office Depot brand Internet Web site at www.officedepot.com where customers can access Office Depot's low competitive prices seven days a week, twenty-four hours a day, and it operates WWW.OFFICEDEPOT.CO.JP in Japan as well as Viking brand Web sites at www.vikingop.com in the United States, WWW.VIKING-DIRECT.CO.UK in the United Kingdom, WWW.VIKING.DE in Germany, WWW.VIKINGDIRECT.NL in The Netherlands, WWW.VIKINGOP.IT in Italy, WWW.VIKINGOP.COM.AU in Australia, WWW.VIKINGOP.CO.JP in Japan and WWW.VIKINGDIRECT.FR in France. Office Depot's common stock is traded on the New York Stock Exchange under the symbol ODP and is included in the S&P 500 Index.

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS: Except for historical information, the matters discussed in this press release are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. Forward-looking statements, including projections and anticipated levels of performance, involve risks and uncertainties which may cause actual results to differ materially from those discussed herein. These risks and uncertainties are detailed from time to time by Office Depot in its filings with the United States Securities and Exchange Commission, including without limitation its most recent filing on Form 10-K, filed in March, 2000 and subsequent 10-Q filings. You are strongly urged to review such filings for a more detailed discussion of such risks and uncertainties. The Company's SEC filings are readily obtainable at no charge at www.sec.gov, WWW.10KWIZARD.COM and at WWW.FREEDGAR.COM as well as on a number of other commercial Web sites.

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OFFICE DEPOT, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS
(In thousands, except per share amounts)
(Unaudited)

	13 Weeks Ended Sept. 23, 2000	13 Weeks Ended Sept. 25, 1999	39 Weeks Ended Sept. 23, 2000	39 Weeks Ended Sept. 25, 1999
Sales	\$2,820,735	\$2,578,500	\$8,514,836	\$ 7,544,387
Cost of goods sold and occupancy costs	2,087,769	1,928,508	6,197,117	5,487,312
Gross profit	732,966	649,992	2,317,719	2,057,075
Store and warehouse operating and selling expenses	546,944	481,954	1,648,278	1,406,833
Pre-opening expenses	2,823	5,007	8,630	16,709
General and administrative expenses	137,243	106,129	358,645	285,559
Merger and restructuring costs	(3,177)	8,955	1,204	24,434
Store closure costs	-	46,438	-	46,438
	683,833	648,483	2,016,757	1,779,973
Operating profit	49,133	1,509	300,962	277,102
Other income (expense):				
Interest income	2,666	8,654	9,551	27,076
Interest expense	(9,318)	(6,505)	(23,584)	(19,556)
Miscellaneous income (expense), net	39,310	(461)	59,899	(4,106)
Earnings before income taxes	81,791	3,197	346,828	280,516
Income taxes	31,169	4,270	129,233	106,897
Net earnings	\$ 50,622	\$ (1,073)	\$ 217,595	\$ 173,619
Earnings per common share:				
Basic	\$ 0.17	\$ 0.00	\$ 0.69	\$ 0.47
Diluted	0.16	0.00	0.67	0.45
Weighted average number of common shares outstanding:				
Basic	304,111	368,878	313,804	371,989
Diluted	330,215	374,673(a)	340,709	405,859

(a) Weighted average shares exclude 24,743 shares in the quarter ended September 25, 1999 attributable to convertible debt, as the assumed conversion of these shares has an anti-dilutive effect on earnings per share.

OFFICE DEPOT, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(In thousands, except share and per share amounts)

	As of September 23, 2000	As of December 25, 1999
	----- (Unaudited)	-----
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 225,683	\$ 218,784
Receivables, net	852,094	849,478
Merchandise inventories, net	1,390,245	1,436,879
Deferred income taxes and other assets	128,963	125,911
	-----	-----
Total current assets	2,596,985	2,631,052
Fixed assets:		
Property and equipment, at cost	1,854,349	1,723,013
Less accumulated depreciation and amortization	672,652	577,385
	-----	-----
Net fixed assets	1,181,697	1,145,628
Goodwill, net	232,933	240,166
Other assets	183,716	259,337
	-----	-----
	\$ 4,195,331	\$ 4,276,183
	=====	=====
LIABILITIES		
Current liabilities:		
Accounts payable	\$ 1,242,767	\$ 1,239,301
Accrued expenses and other liabilities	444,902	414,690
Income taxes payable	44,199	39,588
Current maturities of long-term debt	258,576	250,466
	-----	-----
Total current liabilities	1,990,444	1,944,045
Deferred income taxes and other credits	87,981	103,319
Long-term debt, net of current maturities	344,821	321,099
COMMITMENTS AND CONTINGENCIES		
STOCKHOLDERS' EQUITY		
Common stock - authorized 800,000,000 shares of \$.01 par value; issued 378,021,775 in 2000 and 376,212,439 in 1999	3,780	3,762
Additional paid-in capital	939,993	926,295
Unamortized value of long-term incentive stock grant	(2,813)	(4,065)
Accumulated other comprehensive income	(72,090)	15,730
Retained earnings	1,684,954	1,467,359
Treasury stock, at cost - 79,125,319 shares in 2000 and 46,770,272 shares in 1999	(781,739)	(501,361)
	-----	-----
	1,772,085	1,907,720
	-----	-----
	\$ 4,195,331	\$ 4,276,183
	=====	=====

OFFICE DEPOT, INC. AND SUBSIDIARIES
 STATEMENTS OF STORE AND WAREHOUSE OPERATING PROFIT BY SEGMENT
 (In thousands)
 (Unaudited)

	NAR(1)	BSG(2)	International
3rd Quarter 2000			

Sales	\$1,587,053	\$ 897,854	\$ 336,669
Cost of goods sold and occupancy costs	1,257,300	627,382	203,557
	-----	-----	-----
Gross profit	329,753	270,472	133,112
Store and warehouse operating and selling expenses	243,946	215,151	88,130
	-----	-----	-----
Store and warehouse operating profit	\$ 85,807	\$ 55,321	\$ 44,982
	=====	=====	=====
Year-to-date September 2000			

Sales	\$4,798,703	\$2,650,331	\$1,068,601
Cost of goods sold and occupancy costs	3,729,318	1,823,543	645,951
	-----	-----	-----
Gross profit	1,069,385	826,788	422,650
Store and warehouse operating and selling expenses	723,725	640,807	284,679
	-----	-----	-----
Store and warehouse operating profit	\$ 345,660	\$ 185,981	\$ 137,971
	=====	=====	=====
3rd Quarter 1999(3)			

Sales	\$1,489,992	\$ 775,908	\$ 313,489
Cost of goods sold and occupancy costs	1,186,542	550,628	191,860
	-----	-----	-----
Gross profit	303,450	225,280	121,629
Store and warehouse operating and selling expenses	217,056	176,764	88,416
	-----	-----	-----
Store and warehouse operating profit	\$ 86,394	\$ 48,516	\$ 33,213
	=====	=====	=====
Year-to-date September 1999(3)			

Sales	\$4,348,140	\$2,254,387	\$ 944,926
Cost of goods sold and occupancy costs	3,366,995	1,557,502	564,650
	-----	-----	-----

Gross profit	981,145	696,885	380,276
Store and warehouse operating and selling expenses	619,474	524,837	263,574
	-----	-----	-----
Store and warehouse operating profit	\$ 361,671	\$ 172,048	\$ 116,702
	=====	=====	=====

Other Total

3rd Quarter 2000

Sales	\$ (841)	\$2,820,735
Cost of goods sold and occupancy costs	(470)	2,087,769
	-----	-----
Gross profit	(371)	732,966
Store and warehouse operating and selling expenses	(283)	546,944
	-----	-----
Store and warehouse operating profit	\$ (88)	\$ 186,022
	=====	=====

Year-to-date September 2000

Sales	\$ (2,799)	\$8,514,836
Cost of goods sold and occupancy costs	(1,695)	6,197,117
	-----	-----
Gross profit	(1,104)	2,317,719
Store and warehouse operating and selling expenses	(933)	1,648,278
	-----	-----
Store and warehouse operating profit	\$ (171)	\$ 669,441
	=====	=====

3rd Quarter 1999(3)

Sales	\$ (889)	\$2,578,500
Cost of goods sold and occupancy costs	(522)	1,928,508
	-----	-----
Gross profit	(367)	649,992
Store and warehouse operating and selling expenses	(282)	481,954
	-----	-----
Store and warehouse operating profit	\$ (85)	\$ 168,038
	=====	=====

Year-to-date September 1999(3)

Sales	\$ (3,066)	\$7,544,387
-------	------------	-------------

Cost of goods sold and occupancy costs	(1,835)	5,487,312
	-----	-----
Gross profit	(1,231)	2,057,075
Store and warehouse operating and selling expenses	(1,052)	1,406,833
	-----	-----
Store and warehouse operating profit	\$ (179)	\$ 650,242
	=====	=====

1 North American Retail Division

2 Business Services Group

3 In the first quarter of 2000, management redefined its operating and reporting segments. Accordingly, all segment results have been restated from previously disclosed results.

OFFICE DEPOT, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)
(Unaudited)

	39 Weeks Ended Sept. 23, 2000 -----	39 Weeks Ended Sept. 25, 1999 -----
Cash flows from operating activities:		
Net earnings	\$ 217,595	\$ 173,619
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	144,634	123,061
Provision for losses on inventories and receivables	75,850	118,541
Changes in assets and liabilities	28,731	20,528
Other operating activities, net	(31,581)	13,897
	-----	-----
Net cash provided by operating activities	435,229	449,646
	-----	-----
Cash flows from investing activities:		
Proceeds from maturities or sales of investment securities	54,006	42,006
Purchases of investment securities	(24,612)	(110,161)
Capital expenditures, net of proceeds from sales	(181,203)	(292,502)
Other investing activities	--	(21,897)
	-----	-----
Net cash used in investing activities	(151,809)	(382,554)
	-----	-----
Cash flows from financing activities:		
Proceeds from exercise of stock options and sale of stock under employee stock purchase plans	9,713	52,011
Acquisition of treasury stock	(280,378)	(329,718)
Other financing activities, net	6,688	12,825
	-----	-----
Net cash used in financing activities	(263,977)	(264,882)
	-----	-----
Effect of exchange rate changes on cash and cash equivalents	(12,544)	(3,411)
	-----	-----
Net increase (decrease) in cash and cash equivalents	6,899	(201,201)
Cash and cash equivalents at beginning of period	218,784	704,541
	-----	-----
Cash and cash equivalents at end of period	\$ 225,683	\$ 503,340
	=====	=====

EXHIBIT

The following table summarizes the components of non-recurring charges and credits included in the Company's quarterly and year-to-date periods, as well as their presentation in the Company's Statements of Earnings.

Charge (credit)
(In thousands, except per share amounts)

13 Weeks Ended September 23,
2000

	G&A	Merger & restructuring	Misc. income	Total
Merger and restructuring costs		\$(3,177)		\$(3,177)
Severance and other costs, primarily related to executive management changes	\$27,544			27,544
Gain on sales of investments			\$(38,990)	(38,990)
Store relocations and closures				
Obsolete inventories				
Total non-recurring charges/credits	27,544	(3,177)	(38,990)	(14,623)
Income tax effect of charges/credits	(10,191)	2,082	14,426	6,317
Total non-recurring charges/credits, net of taxes	\$17,353	\$(1,095)	\$(24,564)	\$(8,306)
Impact on earnings per share	\$0.05	\$0.00	\$(0.07)	\$(0.03) (a)

13 Weeks Ended September 25,
1999

	COGS	Merger & restructuring	Store closure	Total
Merger and restructuring costs		\$8,955		\$8,955
Severance and other costs, primarily related to executive management changes				
Gain on sales of investments				
Store relocations and closures			\$46,438	46,438
Obsolete inventories	\$56,100			56,100
Total non-recurring				

charges/credits	56,100	8,955	46,438	111,493
Income tax effect of charges/credits	(20,757)	(227)	(17,182)	(38,166)

Total non-recurring charges/credits, net of taxes	\$35,343	\$8,728	\$29,256	\$73,327
=====				
Impact on earnings per share	\$0.09	\$0.02	\$0.07	\$0.18
=====				

39 Weeks Ended September 23,
2000

	G&A	Merger & restructuring	Misc. income	Total

Merger and restructuring costs		\$1,204		\$1,204
Severance and other costs, primarily related to executive management changes	\$32,544			32,544
Gain on sales of investments			\$(57,950)	(57,950)
Store relocations and closures				
Obsolete inventories				-

Total non-recurring charges/credits	32,544	1,204	(57,950)	(24,202)
Income tax effect of charges/credits	(12,041)	461	21,441	9,861

Total non-recurring charges/credits, net of taxes	\$20,503	\$1,665	\$(36,509)	\$(14,341)
=====				
Impact on earnings per share	\$0.06	\$0.01	\$(0.11)	\$(0.04)
=====				

39 Weeks Ended September 25,
1999

	COGS	Merger & restructuring	Store closure	Total

Merger and restructuring costs		\$24,434		\$24,434
Severance and other costs, primarily related to executive management changes				
Gain on sales of investments				
Store relocations and				

closures			\$46,438	46,438
Obsolete inventories	\$56,100			56,100

Total non-recurring charges/credits	56,100	24,434	46,438	126,972
Income tax effect of charges/credits	(20,757)	(6,002)	(17,182)	(43,941)

Total non-recurring charges/credits, net of taxes	\$35,343	\$18,432	\$29,256	\$83,031
=====				
Impact on earnings per share	\$0.09	\$0.05	\$0.07	\$0.20 (a)
=====				

(a) Due to rounding, amounts do not add across.

EXHIBIT (CONTINUED)

The following table presents the Company's Statements of Earnings, both before and after the non-recurring charges and credits described above.

(In thousands, except per share amounts)

	13 Weeks Ended September 23, 2000		
	As Reported	Non-recurring Charges/Credits	Excluding Non-recurring Charges/Credits
Sales	\$ 2,820,735		\$ 2,820,735
Cost of goods sold and occupancy costs	2,087,769		2,087,769
Gross profit	732,966		732,966
Store and warehouse operating and selling expenses	546,944		546,944
Pre-opening expenses	2,823		2,823
General and administrative expenses	137,243	\$(27,544)	109,699
Merger and restructuring costs	(3,177)	3,177	--
Store closure costs			--
	683,833	(24,367)	659,466
Operating profit	49,133	24,367	73,500
Other income (expense):			
Interest income	2,666		2,666
Interest expense	(9,318)		(9,318)
Miscellaneous income (expense), net	39,310	(38,990)	320
Earnings before income taxes	81,791	(14,623)	67,168
Income taxes	31,169	(6,317)	24,852
Net earnings	\$ 50,622	\$ (8,306)	\$ 42,316
Earnings per common share:			
Diluted	\$0.16	\$(0.03)	\$0.14(a)

	13 Weeks Ended September 25, 1999		
	As Reported	Non-recurring Charges/Credits	Excluding Non-recurring Charges/Credits
Sales	\$ 2,578,500		\$ 2,578,500
Cost of goods sold and occupancy costs	1,928,508	\$(56,100)	1,872,408
Gross profit	649,992	56,100	706,092
Store and warehouse operating and selling expenses	481,954		481,954
Pre-opening expenses	5,007		5,007
General and administrative expenses	106,129		106,129
Merger and restructuring costs	8,955	(8,955)	--
Store closure costs	46,438	(46,438)	--
	648,483	(55,393)	593,090
Operating profit	1,509	111,493	113,002

Other income (expense):			
Interest income	8,654		8,654
Interest expense	(6,505)		(6,505)
Miscellaneous income (expense), net	(461)		(461)

Earnings before income taxes	3,197	111,493	114,690
Income taxes	4,270	38,166	42,436

Net earnings	\$ (1,073)	\$ 73,327	\$ 72,254
	=====		
Earnings per common share:			
Diluted	\$ 0.00	\$ 0.18	\$ 0.19(a)

39 Weeks Ended September 23, 2000

	As Reported	Non-recurring Charges/Credits	Excluding Non-recurring Charges/Credits

Sales	\$ 8,514,836		\$ 8,514,836
Cost of goods sold and occupancy costs	6,197,117		6,197,117

Gross profit	2,317,719		2,317,719
Store and warehouse operating and selling expenses	1,648,278		1,648,278
Pre-opening expenses	8,630		8,630
General and administrative expenses	358,645	\$(32,544)	326,101
Merger and restructuring costs	1,204	(1,204)	--
Store closure costs			--
	2,016,757	(33,748)	1,983,009

Operating profit	300,962	33,748	334,710
Other income (expense):			
Interest income	9,551		9,551
Interest expense	(23,584)		(23,584)
Miscellaneous income (expense), net	59,899	(57,950)	1,949
Earnings before income taxes	346,828	(24,202)	322,626
Income taxes	129,233	(9,861)	119,372

Net earnings	\$ 217,595	\$ (14,341)	\$ 203,254
	=====		
Earnings per common share:			
Diluted	\$0.67	\$(0.04)	\$0.62

39 Weeks Ended September 25, 1999

	As Reported	Non-recurring Charges/Credits	Excluding Non-recurring Charges/Credits

Sales	\$ 7,544,387		\$ 7,544,387
Cost of goods sold and occupancy costs	5,487,312	\$(56,100)	5,431,212

Gross profit	2,057,075	56,100	2,113,175
Store and warehouse operating and			

selling expenses	1,406,833		1,406,833
Pre-opening expenses	16,709		16,709
General and administrative expenses	285,559		285,559
Merger and restructuring costs	24,434	(24,434)	--
Store closure costs	46,438	(46,438)	--

	1,779,973	(70,872)	1,709,101
Operating profit	277,102	126,972	404,074
Other income (expense):			
Interest income	27,076		27,076
Interest expense	(19,556)		(19,556)
Miscellaneous income (expense), net	(4,106)		(4,106)

Earnings before income taxes	280,516	126,972	407,488
Income taxes	106,897	43,941	150,838

Net earnings	\$ 173,619	\$ 83,031	\$ 256,650
	=====		
Earnings per common share:			
Diluted	\$0.45	\$0.20	\$0.65

(a) Due to rounding, amounts do not add across.